

## ROI And HPC Research Update: Creating Economic Models For Financial ROI And Innovation

Pilot Study Results, 2013

From HPC Investments

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## Background: **Project Overview**



## A study that describes how increases in HPC investments can improve economic success and increase scientific innovation

## The study includes creating two unique models:

- 1. A macroeconomic model which depicts the way HPC investments result in economic advancements in the form of ROI, growth and jobs
- 2. An "Innovation Index" that provides a means of measuring and comparing innovation levels, based on the level of applying HPC computing resources towards scientific and technical advancement

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# Project Overview: Why It Is Key To DOE



- World scientific leadership and innovation leadership are becoming more dependent on the use of HPC/supercomputers every year
- Economic leadership increasingly directly results from a nation's or an industry's or an enterprise's application of supercomputers in innovative and productive ways
- Many countries are putting into place plans to gain leadership in innovation and economic progress by more broadly applying HPC/supercomputing across many different industries and segments (like China, Russia, Europe, Japan and other Asian countries)

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# The Financial ROI Models That Were Developed



### The Financial ROI models include:

- 1. ROI based on revenues/GDP generated divided by HPC investment
- 2. ROI based on profits generated divided by HPC investment
- 3. ROI based on jobs created (and the HPC investment required per job created)

The ROI models were tested for variances by:

- Industry sector
- Country
- Organization size

# The Innovation Models That Were Developed



## The Innovation models are of two main types:

- 1. Basic Research / Major Innovations
- 2. Applied Research / Incremental Innovations

## These are compared by:

- Innovations in government & academia
- Innovations in industry

## The Innovation models can be sorted for variances by:

- Industry sector
- Country
- Organization size
- Government, Industry and Academia

## The Innovation Index Scale

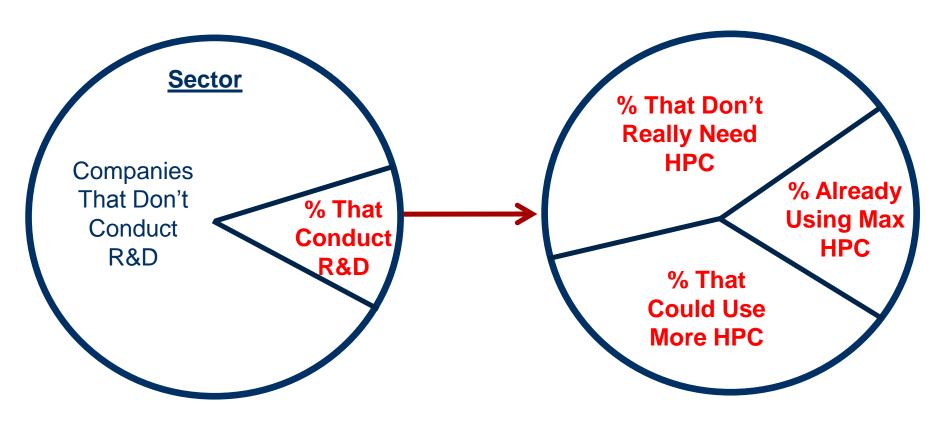


- 10 = One of the top 2 to 3 innovations in the last decade
- 9 = One of the top 5 innovations in the last decade
- 8 = One of the top 10 innovations in the last decade
- 7 = One of the top 25 innovations in the last decade
- 6 = One of the top 50 innovations in the last decade
- 5 = It had a major impact and is useful to many organizations
- **4 = A minor innovation that is useful to many organizations**
- 3 = A minor innovation or only useful to 2 -3 organizations
- 2 = A minor innovation or only useful to 1 organization
- 1 = An innovation that is recognized ONLY by experts in the field

# Research Overview – Parameters Being Collected to Tie to Broader Economic Reports



### For each sector we need 4 basic ratios



Note: IDC has conducted over 30,000 light phone calls for this data, it will likely require 5x to 10x more surveys



# Pilot Study Results

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# Research Schedule: 9/1/12 to August 2013



- ✓ 1. October 2012 finalize the plan, surveys and overall research approach
- ✓ 2. November 2012 conduct a limited number of surveys to both see what can be collected and start testing the two models
- ✓ 3. December 2012 refine the survey guide and models as needed
  - Refine as needed
- ✓ 4. January March 2013 start the broad data collection/surveys and review the initial results
   ➤ We noticed that we need a larger data set
- √ 5. April/May 2013 populate the two models with more data
  - Refine as needed
- √ 6. July 2013 collect a few more data points, and start disseminating the results
- √ 7. August 2013 finalize the report and continue disseminating the results

## Sample Characteristics



## Sample demographics:

- A total of <u>208 case study examples</u> of ROI and innovations were collected as part of the study:
  - ▶ 67 financial ROI examples
  - > 141 innovation examples
  - In addition, a large number of micro-surveys were conduct to learn key ratios in order to eventually apply the results to large economic data sets.
    - ➤ Over 30,000 scientists and engineers were attempted to be surveyed, with over 1,500 completing the microsurvey.

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# Pilot Study Results: Financial ROI

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# Key Findings: Primary Financial ROI Results



- 1. IDC is able to collect the required data across a broad set of organizations with enough detail to create the two economic models and the innovation index
- 2. Early results indicate very substantial returns for investments in HPC:
  - \$356 dollars on average in revenue per dollar of HPC invested.
  - \$38 dollars on average of profits (or cost savings) per dollar of HPC invested.

## Key Findings: The Financial ROI Model – By Sector



3	Organization Size: People	(AII)	•				
4	Organization Size in \$M	(AII)	₹				
5	Organization Size (S,M,L)	(AII)	T				
6	Industry	(AII)	-				
7	Innovation Level	(AII)	T				
8	Country	(AII)	₹				
9	Years Before 1st Return	(AII)	₹				
10	Applied	(AII)	₹				
11	Basic	(AII)	₹				
12	Accomplishment Type	Financial F	Y				
13	Total R&D	(AII)	₹				
14	Employee Growth	(AII)					
15	Organization Type	(AII)					
	Total HPC Investment	(AII)					
1.7							
				Sum of	Years	Average of	Average of
	_			Employee	Before 1st	Revenue \$	Profit \$ per
19	Sector	Count		Growth	Return	per HPC \$	HPC \$
20	Academic		12	2	1.8	37.4	70.8
21	Government		4	10	1.4	9.2	3.9
22	Industry		51	1,157	1.9	462.4	36.4
23	Grand Total		67	1,169	1.9	356.5	38.7

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## Key Findings: The Financial ROI Model – By Country



3	Organization Size: Peopl	e (All	l) 🔻				
4	Organization Size in \$M	(All	I) 🔽				
5	Organization Size (S,M,L)	(All	I) 🔽				
6	Industry	(All					
7	Innovation Level	(All	l) 🔻				
8	Years Before 1st Return	(All	l) 🔻				
9	Applied	(All	l) 🔻				
10	Basic	(All	l) 💌				
11	Sector	(All	l) 💌				
12	Accomplishment Type	Fin	an 🖓	ROI			
13	Total R&D	(All	l) 🔽				
14	Employee Growth	(All	l) 🔽				
15	Organization Type	(All	l) 🔽				
16	Total HPC Investment	(All	l) 🔻				
17							
				Sum of	Average	Average of	Average of
					Years Before	_	Profit \$ per
19	Country	Cou	ınt	Growth	1st Return	per HPC \$	HPC \$
20	China		3		1.3	8.7	5.4
21	France		4		5.1	621.7	125.0
22	UK		31		1.6	366.5	26.7
23	US		27	243	1.8	373.3	49.8
24	Italy		2	243	1.0	10.0	7.5
				4.455			
25	Grand Total		67	1,169	1.9	356.5	38.7

## Key Findings: Additional Financial ROI Results



- 3. The average number of years before returns started was 1.9 years.
- 4. The overall average HPC investment cost for jobs created was \$93,000.
  - 42 sites reported job creation. On average 29.8 jobs were created from HPC investments at these sites.
  - A total of 1,251 jobs were created from the 42 financial ROI examples



# Pilot Study Results: Innovation

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## Key Findings: The Innovation Areas For The 141 Innovation Data Examples



Industry	(AII)
Years Before 1st Return	(AII)
Applied	(AII)
Basic	(AII)
Accomplishment Type	Innortion
Country	(AII)
Total R&D	(AII)
Organization Type	(AII)

		Sum of Total HPC	Average Years	Average of HPC \$M
Primary Innovation / ROI Area	Count	Investment	Before 1st Return	per Innovation
Better Products	54	\$114 M	1.9	\$4.2 M
Created New Approach	40	\$15 M	1.2	\$0.4 M
Discovered Something New	20	\$46 M	1.8	\$2.7 M
Helped Society	11	\$66 M	1.0	\$6.0 M
Cost Saving	6	\$180 M	1.3	\$2.1 M
Major Breakthrough	5	\$3 M	3.2	\$1.1 M
Helped Research Program	5	\$71 M	1.5	\$14.3 M
Grand Total	141	\$497 M	1.6	\$3.1 M

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# Key Findings: Investments Per Innovation



# 5. The average HPC investment per innovation was \$3.1 million.

- Overall \$497 million in HPC investments were made to generate the 141 innovations in the pilot study.
- With many at under \$1 million per innovation.

# Key Findings: The New Innovation Index Scores



## The average innovation rating = 5.0

- 4.4 for the 67 basic research/major innovations
- 5.5 for the 74 applied research/incremental innovations

10 = One of the top 2 to 3 innovations in the last decade

9 = One of the top 5 innovations in the last decade

8 = One of the top 10 innovations in the last decade

7 = One of the top 25 innovations in the last decade

6 = One of the top 50 innovations in the last decade

5 = It had a major impact and is useful to many organizations

4 = A minor innovation that is useful to many organizations

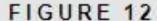
3 = A minor innovation or only useful to 2 -3 organizations

2 = A minor innovation or only useful to 1 organization

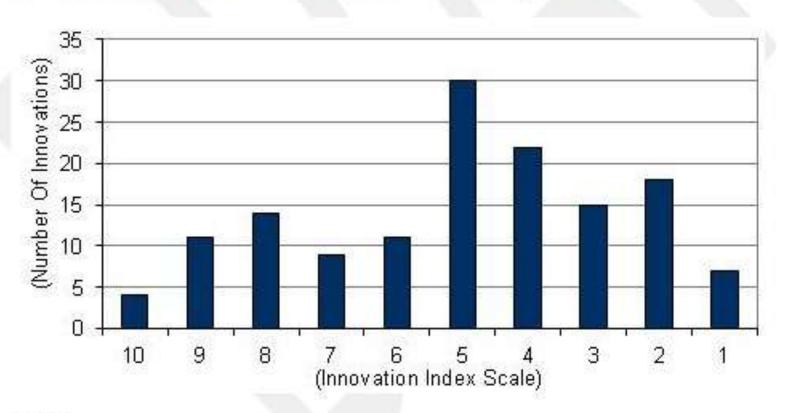
1 = An innovation that is recognized ONLY by experts in the field

# Key Findings: The New Innovation Index Scores – For All 141 Innovations





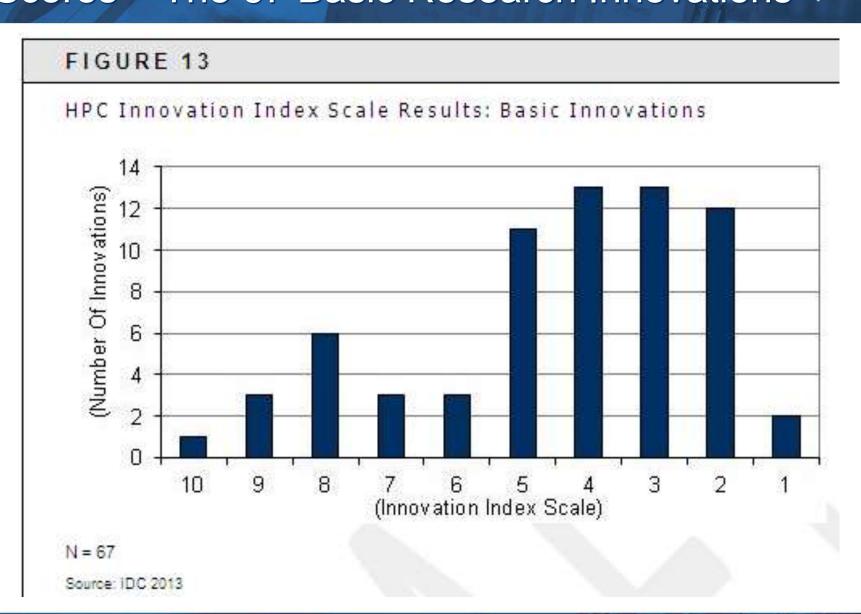
HPC Innovation Index Scale Results: All Respondents



N = 141

Source: IDC 2013

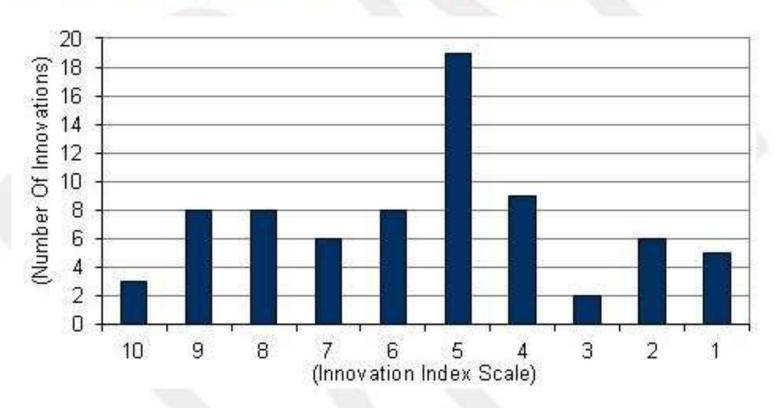
## Key Findings: The New Innovation Index Scores – The 67 Basic Research Innovations Analyze the Future



## Key Findings: The New Innovation Index Scores - The 74 Applied Research Innovation See the Future

### FIGURE 14

HPC Innovation Index Scale Results: Applied Innovations



N = 74

## Key Findings: Location Of the Innovations



- 6. Academic and industrial sites represented the bulk of the innovations in the sample.
  - Most of the basic research innovations were in academia, while most of the applied research innovations were in industry.
- 7. Government innovations were higher on the innovation index scale (averaging 7.0).
  - While innovations in industry ranked lower at 5.7.
  - Academic innovations averaged 3.9.

# Key Findings: The Innovation Index By Country



Sector	(All)	T			
Accomplishment 1	Innova	Y	n		
Years Before 1st R	(All)	₹			
Jobs Added	(All)	₹			
Total R&D	(All)	₹			
<b>Employee Growth</b>	(All)	₹			
Organization Type	(All)	▼			
Basic/ Applied	(All)	₹			
Innovation Level	(All)	•			
	Count	of	Count of	Average	Average of HPC
Country	Basic		Applied	Innovation Level	\$M per Innovation
China	3	.0	10.0	6.8	12.0
France			4.0	8.5	17.1
India	1	.0		8.0	
UK	43	.0	7.0	3.5	1.1
US	20	.0	48.0	5.6	2.4
Italy			5.0	4.0	0.1

## **Key Findings:** Size Of the HPC Investments



## 8. The total amount of HPC investments made in the sample was \$496.7 million.

- Government sites tend to invest more per innovation at \$4.4 million in HPC on average.
- Academic sites invested less averaging \$2.5 million in HPC per innovation.
- Industrial sites invested on average \$3.8 million in HPC per innovation.

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## Key Findings: Success Stories



# Note that an additional outcome of this research is an expansive list of HPC success stories.

These can be used to help explain the importance of HPC to funding bodies, key decision makers and the broader public.

## Some Notes About The Data: Outliers



Note: there were two sites with considerably higher returns that were removed from the dataset as outliers:

- 1. \$10,057 revenue dollars per dollar of HPC invested at a finance company
  - If included, this raises the overall revenue ROI from \$365.5 to \$536.2
- 2. \$1,350 in profit dollars per HPC dollar invested at an oil & gas company
  - If included, this raises the overall profit ROI from \$38.7 to \$65.5

## Future ROI Research Plans (Proposed)



- Phase I (Year 1) The goal is to create the actual ROI models with a full data set at least 2x in Phase I, growing to at least 8x in size by Phase III. This is needed to create predictive models a fuller understanding of the relationships, to provide enough data/analysis to start making predictive results, and to refine the models as needed.
  - ➤ The goal is to have enough data to start making statistically sound correlations between industries, between countries and between different sizes of organizations.
- **Phase II (Year 2)** Expand the data set by at least 2x more, and including more countries and industries. Motivate a larger set of nations to contribute deeper data samples.
  - ➤ The goal is to have enough data to make strong statistically sound correlations between industries, between countries and between different sizes of organizations and cross-correlations like industries by country, and organization size by country.
- Phase III (Year 3) Expand the data set again by at least 2x more, and focus on hardening the predictive nature of the models by conducting additional research to "test" correlations. At this phase it the tie to large general economic data sets should be robust enough to be able to hand-off to other government organizations.
  - ➤ The goal is to conduct enough research to show both strong statistical correlation and causation between investments in HPC and the resulting ROI and innovation.
  - In this phase the scenario testing should improve to be very robust and directly useful for making national policy decisions.

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## Questions?



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real testing [ real data | real results

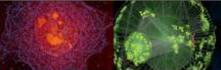
To access the study, click on image to reach DICE website and select Reports & Publications.

### **HPC Buyer Case** Study: TACC

Council on Competitiveness, IDC Release Study on HPC and Innovation







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With sadness and fond memories, we note the passing of our friend and fellow HPC User Forum Steering Committee member Allan Snavely, Allan was one of the leading lights of the worldwide HPC community and a person who contributed substantially to advancement of HPC technology and practices during his all-too-brief career. We will miss him.

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